

Draft outturn position March 2020
(Period 202012)

| | Y-T-D Actual £'000 | Annual Budget £'000 | ACTUAL Variance | Annual Forecast (including Accruals) £'000 | Annual Variance £'000 | Annual Variance % |
|---|--------------------------|---------------------------|--------------------|--|-----------------------------|-------------------------|
| People & Places | 1,806 | 1,802 | 4 | 1,819 | 17 | 0.9 |
| Customer & Resources | 3,410 | 3,307 | 103 | 3,405 | 98 | 3.0 |
| Finance & Trading | 8,669 | 8,414 | 255 | 8,646 | 232 | 2.8 |
| Planning & Regulatory Services | 1,764 | 1,960 | (196) | 1,749 | (211) | (10.7) |
| | 15,648 | 15,483 | 165 | 15,619 | 136 | 0.9 |
| <u>Adjustments to Reconcile to amount to be met from reserves</u> | | | | | | |
| Capital Charges outside the General Fund | (60) | (60) | 0 | (60) | 0 | 0.0 |
| Support Services outside the General Fund | (172) | (172) | 0 | (172) | 0 | 0.0 |
| NET SERVICE EXPENDITURE | 15,416 | 15,251 | 165 | 15,387 | 136 | 0.9 |
| New Homes Bonus | (1,220) | 0 | (1,220) | 0 | 0 | - |
| Retained Business Rates | (2,686) | (2,132) | (554) | (2,632) | (500) | (23.5) |
| Council Tax | (10,917) | (10,917) | 0 | (10,917) | 0 | (0.0) |
| <u>Summary excluding Investment Income</u> | 593 | 2,202 | (1,609) | 1,838 | (364) | (16.5) |
| Investment Property Income | (1,348) | (1,258) | (90) | (1,348) | (90) | 0.0 |
| Interest Receipts | (266) | (200) | (66) | (254) | (54) | 0.0 |
| OVERALL TOTAL | (1,021) | 744 | (1,765) | 236 | (508) | (68.3) |
| Planned Appropriation to/(from) Reserves | (744) | (744) | 0 | (744) | 0 | |
| Other Reserve Movements | 1,713 | 0 | 1,713 | 450 | 450 | |
| Supplementary Estimates | 0 | 0 | 0 | 0 | 0 | |
| (Surplus)/Deficit | (52) | 0 | (52) | (58) | (58) | |

**Draft outturn position March 2020
(Period 202012)**

People & Places SDC Funded

- Administrative Expenses - Communities & Business
- Administrative Expenses - Housing
- All Weather Pitch
- Community Development Service Provisions
- Community Safety
- Community Housing Fund
- Economic Development
- Economic Development Property
- Grants to Organisations
- Health Improvements
- Housing Initiatives
- Homeless
- Homelessness Funding
- Housing
- Homelessness Prevention
- Housing Energy Retraining Options (HERO)
- Housing Register
- Needs and Stock Surveys
- Leader Programme
- Leisure Contract
- Leisure Development
- The Community Plan
- Tourism
- Youth
- West Kent Partnership
- Energy Efficiency

| Y-T-D | Y-T-D | Y-T-D | Annual | Annual | Forecast |
|--------------|--------------|-------------------------|---------------|-------------------------------------|--------------------|
| Actual | Budget | Variance as at y-t-d | Budget | Forecast (including Accruals) | Annual Variance |
| £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| 23 | 22 | 1 | 22 | 32 | 10 |
| 2 | - | 2 | - | - | - |
| (5) | (5) | (0) | (5) | (5) | - |
| (6) | (6) | - | (6) | (6) | - |
| 212 | 200 | 12 | 200 | 214 | 14 |
| - | - | - | - | - | - |
| 37 | 59 | (22) | 59 | 58 | (1) |
| 305 | 256 | 49 | 256 | 266 | 10 |
| 188 | 182 | 6 | 182 | 181 | (1) |
| 47 | 51 | (5) | 51 | 49 | (2) |
| 48 | 49 | (0) | 49 | 49 | - |
| 256 | 254 | 3 | 254 | 253 | (1) |
| 0 | - | 0 | - | - | - |
| 138 | 149 | (11) | 149 | 149 | - |
| 0 | - | 0 | - | - | - |
| 46 | 46 | 0 | 46 | 46 | - |
| 20 | 6 | 14 | 6 | 6 | - |
| (0) | - | (0) | - | - | - |
| 5 | 4 | 0 | 4 | 4 | - |
| 160 | 183 | (22) | 183 | 181 | (1) |
| 20 | 20 | - | 20 | 20 | - |
| 51 | 56 | (5) | 56 | 53 | (3) |
| 30 | 33 | (3) | 33 | 33 | (1) |
| 38 | 34 | 5 | 34 | 34 | - |
| 0 | 0 | (0) | 0 | 0 | - |
| - | 5 | (5) | 5 | 1 | (4) |
| Y-T-D | Y-T-D | Y-T-D | Annual | Annual | Forecast |

**Draft outturn position March 2020
(Period 202012)**

People & Places SDC Funded cont.

- Gypsy Sites
- Disabled Facilities Grant Administration
- Private Sector Housing
- Sevenoaks Switch and Save
- Total People & Places (SDC Funded)**

| Actual | Budget | Variance as at y-t-d | Budget | Forecast (including Accruals) | Annual Variance |
|--------------|--------------|----------------------|--------------|-------------------------------|-----------------|
| £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| 5 | (6) | 11 | (6) | 4 | 10 |
| (37) | (20) | (17) | (20) | (20) | - |
| 221 | 230 | (9) | 230 | 218 | (11) |
| - | - | - | - | - | - |
| 1,804 | 1,801 | 4 | 1,801 | 1,819 | 19 |

Draft outturn position March 2020
(Period 202012)

| | Actual | Budget | Variance as at y-t-d | Budget | Forecast (including Accruals) | Annual Variance |
|--|--------------|--------------|-------------------------|--------------|-------------------------------------|--------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| People & Places Externally Funded | | | | | | |
| - Business Area Improvement Fund | - | - | - | - | - | - |
| - Choosing Health WK PCT | 1 | 1 | - | 1 | 1 | - |
| - Community Sports Activation Fund | 0 | - | 0 | - | - | - |
| - Dementia Area Project - Run Walk Push | 0 | - | 0 | - | - | - |
| - Dunton Green Projects - S106 | 1 | 1 | 0 | 1 | 1 | - |
| - Dunton Green Projects | - | - | - | - | - | - |
| - One You - Your Home Project | 0 | - | 0 | - | (1) | (1) |
| - Partnership - Home Office | 0 | - | 0 | - | - | - |
| - PCT Health Checks | 0 | 0 | 0 | 0 | 0 | - |
| - PCT Initiatives | (0) | - | (0) | - | (1) | (1) |
| - Sport Satellite Clubs | (0) | - | (0) | - | - | - |
| - Sportivate Inclusive Archery Project | 0 | - | 0 | - | - | - |
| - West Kent Enterprise Advisor Network | 0 | 0 | 0 | 0 | 0 | - |
| - West Kent Kick Start | 0 | - | 0 | - | - | - |
| - West Kent Business Rates Retention | - | - | - | - | - | - |
| - West Kent Partnership Business Support | 0 | - | 0 | - | - | - |
| Total Communities & Business (Ext Funded) | 2 | 2 | 0 | 2 | (0) | (2) |
| Total People & Places | 1,806 | 1,802 | 4 | 1,802 | 1,819 | 17 |

Draft outturn position March 2020
(Period 202012)

| | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y-t-d £'000 | Annual Budget £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|---|--------------------------|--------------------------|---|---------------------------|--|---|
| Customer & Resources | | | | | | |
| - Asset Maintenance IT | 283 | 283 | - | 283 | 283 | - |
| - Civic Expenses | 16 | 17 | (1) | 17 | 17 | - |
| - Democratic Services | 152 | 149 | 3 | 149 | 154 | 5 |
| - Elections | 142 | 136 | 5 | 136 | 136 | - |
| - Register of Electors | 208 | 224 | (16) | 224 | 218 | (6) |
| - Administrative Expenses - Corporate Services | 21 | 17 | 4 | 17 | 19 | 2 |
| Land Charges | (55) | (105) | 49 | (105) | (55) | 50 |
| Street Naming | (8) | 6 | (13) | 6 | (8) | (14) |
| - Administrative Expenses - Legal and Democratic | 68 | 69 | (0) | 69 | 73 | 4 |
| - Administrative Expenses - Human Resources | 16 | 4 | 11 | 4 | 14 | 10 |
| - Support - Contact Centre | 527 | 539 | (13) | 539 | 529 | (10) |
| - Support - IT | 1,094 | 1,121 | (27) | 1,121 | 1,091 | (30) |
| - Support - Legal Function | 199 | 242 | (43) | 242 | 199 | (43) |
| - Support - Local Offices | 29 | 19 | 10 | 19 | 29 | 10 |
| Support - Rev & Ben Control | 241 | 241 | (0) | 241 | 241 | - |
| - Support - Nursery | 2 | - | 2 | - | - | - |
| - Support - Human Resources | 351 | 319 | 32 | 319 | 347 | 28 |
| - Corporate Projects | 78 | 102 | (24) | 102 | 74 | (28) |
| - Benefits Admin | 5 | 7 | (2) | 7 | 6 | (1) |
| - Benefits Grants | (25) | (25) | (0) | (25) | (25) | - |
| - Dartford Rev&Ben Partnership Hub (SDC costs) | (0) | - | (0) | - | - | - |
| - Local Tax | 11 | (113) | 124 | (113) | 8 | 121 |
| - Administrative Expenses - Revenues and Benefits | (0) | - | (0) | - | - | - |
| - Support - Counter Fraud | 57 | 57 | (0) | 57 | 57 | - |
| Total Customer & Resources | 3,410 | 3,307 | 102 | 3,307 | 3,405 | 98 |

**Draft outturn position March 2020
(Period 202012)**

Finance & Trading

| | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y-t-d £'000 | Annual Budget £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|---|--------------------------|--------------------------|---|---------------------------|--|---|
| - Action and Development | 6 | 7 | (1) | 7 | 7 | - |
| - Consultation and Surveys | - | 4 | (4) | 4 | (0) | (4) |
| - Corporate Management | 1,016 | 1,043 | (27) | 1,043 | 1,006 | (37) |
| - Corporate - Other | - | 82 | (82) | 82 | 43 | (39) |
| - Legislation | - | 20 | (20) | 20 | (0) | (20) |
| - External Communications | 192 | 202 | (10) | 202 | 193 | (9) |
| - Housing Advances | 1 | 1 | 0 | 1 | 1 | - |
| - Housing Other Income | (20) | (14) | (6) | (14) | (14) | - |
| - Members | 424 | 455 | (31) | 455 | 428 | (27) |
| - Misc. Finance | 1,803 | 1,763 | 40 | 1,763 | 1,763 | - |
| - Performance Improvement | (2) | (1) | (1) | (1) | 6 | 7 |
| - Administrative Expenses - Chief Executive | 14 | 22 | (8) | 22 | 22 | - |
| - Administrative Expenses - Finance | 73 | 32 | 42 | 32 | 61 | 30 |
| - Administrative Expenses - Transformation and Strategy | 6 | 5 | 1 | 5 | 5 | - |
| - Support - Audit Function | 150 | 176 | (27) | 176 | 160 | (16) |
| - Support - Exchequer and Procurement | 141 | 116 | 25 | 116 | 121 | 5 |
| - Support - Finance Function | 190 | 185 | 5 | 185 | 179 | (5) |
| - Treasury Management | 114 | 126 | (13) | 126 | 126 | (1) |
| - Car Parks | (1,651) | (1,951) | 299 | (1,951) | (1,760) | 190 |
| - Asset Maintenance Argyle Road | 152 | 167 | (15) | 167 | 167 | - |
| - Asset Maintenance CCTV | 17 | 18 | (0) | 18 | 18 | - |
| - Asset Maintenance Countryside | 0 | 8 | (8) | 8 | 3 | (6) |
| - Asset Maintenance Other Corporate Properties | 33 | 33 | (0) | 33 | 33 | - |
| - Asset Maintenance Direct Services | 52 | 80 | (27) | 80 | 75 | (5) |
| - Asset Maintenance Hever Road | 42 | 38 | 4 | 38 | 38 | - |
| - Asset Maintenance Leisure | 183 | 182 | 2 | 182 | 182 | - |

**Draft outturn position March 2020
(Period 202012)**

Finance & Trading cont.

| | Y-T-D Actual | Y-T-D Budget | Y-T-D Variance as at y-t-d | Annual Budget | Annual Foreca st (includi ng Accrual s) | Forecast Annual Variance |
|---|-----------------|-----------------|----------------------------------|------------------|---|--------------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| - Asset Maintenance Playgrounds | 6 | 8 | (2) | 8 | 8 | - |
| - Asset Maintenance Support & Salaries | 85 | 79 | 6 | 79 | 79 | - |
| - Asset Maintenance Sewage Treatment Plants | 0 | 9 | (8) | 9 | 9 | - |
| - Asset Maintenance Public Toilets | - | 7 | (7) | 7 | 7 | - |
| - Bus Station | 20 | 13 | 8 | 13 | 13 | - |
| - Car Parking - On Street | (470) | (490) | 20 | (490) | (510) | (20) |
| - CCTV | 272 | 265 | 7 | 265 | 280 | 15 |
| - Civil Protection | 64 | 71 | (7) | 71 | 71 | (0) |
| - Emergency | 69 | 68 | 1 | 68 | 68 | - |
| - Estates Management - Buildings | 41 | (11) | 52 | (11) | 29 | 40 |
| - Estates Management - Grounds | 140 | 118 | 22 | 118 | 133 | 15 |
| - Housing Premises | 0 | 15 | (15) | 15 | 5 | (10) |
| - Kent Resource Partnership | - | 1 | (1) | 1 | 1 | - |
| - Markets | (227) | (185) | (43) | (185) | (215) | (30) |
| - Parking Enforcement - Tandridge DC | (26) | (29) | 4 | (29) | (29) | - |
| - Parks and Recreation Grounds | 155 | 185 | (30) | 185 | 180 | (6) |
| - Parks - Greensand Commons Project | 0 | - | 0 | - | - | - |
| - Parks - Rural | 136 | 131 | 5 | 131 | 127 | (4) |
| - Asset Maintenance Operatives | (8) | 0 | (9) | 0 | 0 | - |
| - Public Transport Support | - | 0 | (0) | 0 | 0 | - |
| - Refuse Collection | 2,769 | 2,787 | (17) | 2,787 | 2,836 | 50 |
| - Administrative Expenses - Direct Services | 0 | - | 0 | - | - | - |
| - Administrative Expenses - Property | 5 | 3 | 2 | 3 | 3 | - |
| - Administrative Expenses - Transport | 8 | 7 | 1 | 7 | 7 | - |
| - Street Cleansing | 1,450 | 1,467 | (17) | 1,467 | 1,467 | (0) |
| - Support - Central Offices | 490 | 474 | 16 | 474 | 464 | (10) |

**Draft outturn position March 2020
(Period 202012)**

Finance & Trading cont.

- Support - Central Offices - Facilities
- Support - General Admin (Post/Scanning)
- Support - General Admin (Print Shop)
- Support - General Admin
- Support - Health and Safety
- Support - Direct Services
- Support - Procurement
- Support - Property Function
- Public Conveniences
- Dartford Audit Partnership Hub (SDC Costs)
- Direct Services Trading account
- Total Finance & Trading**

| Y-T-D | Y-T-D | Y-T-D | Annual | Annual | Forecast |
|--------------|--------------|----------------------|--------------|-------------------------------|-----------------|
| Actual | Budget | Variance as at y-t-d | Budget | Forecast (including Accruals) | Annual Variance |
| £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| 286 | 272 | 14 | 272 | 300 | 28 |
| 147 | 185 | (38) | 185 | 170 | (15) |
| (18) | (37) | 19 | (37) | (23) | 14 |
| 154 | 166 | (12) | 166 | 166 | - |
| 21 | 22 | (1) | 22 | 22 | (0) |
| 64 | 51 | 13 | 51 | 65 | 14 |
| 7 | 6 | 0 | 6 | 6 | - |
| 59 | 49 | 10 | 49 | 49 | - |
| 57 | 49 | 8 | 49 | 49 | - |
| - | - | - | - | - | - |
| (29) | (144) | 115 | (144) | (55) | 89 |
| 8,669 | 8,414 | 255 | 8,414 | 8,646 | 232 |

**Draft outturn position March 2020
(Period 202012)**

Planning & Regulatory Services

| | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y-t-d £'000 | Annual Budget £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|---|--------------------------|--------------------------|---|---------------------------|--|---|
| - Administrative Expenses - Planning Services | 93 | 46 | 47 | 46 | 88 | 42 |
| - Conservation | 70 | 85 | (15) | 85 | 73 | (13) |
| - Planning Performance Agreement | 50 | 0 | 50 | 0 | 47 | 47 |
| - LDF Expenditure | 0 | - | 0 | - | - | - |
| - Planning - Appeals | 241 | 204 | 37 | 204 | 237 | 33 |
| - Planning - CIL Administration | (68) | (68) | (0) | (68) | (74) | (6) |
| - Planning - Counter | (0) | - | (0) | - | - | - |
| - Planning - Development Management | (38) | 227 | (265) | 227 | (47) | (274) |
| - Planning - Enforcement | 395 | 281 | 114 | 281 | 374 | 93 |
| - Planning Policy | 543 | 593 | (50) | 593 | 543 | (50) |
| Building Control Partnership Members | 0 | - | 0 | - | - | - |
| Building Control Partnership Hub (SDC Costs) | - | - | - | - | - | - |
| Building Control | (145) | (127) | (18) | (127) | (124) | 3 |
| Dangerous Structures | 2 | 3 | (1) | 3 | 1 | (2) |
| - Dartford Environmental Hub (SDC Costs) | - | - | - | - | - | - |
| - EH Commercial | 271 | 264 | 7 | 264 | 267 | 3 |
| - EH Animal Control | 18 | 1 | 18 | 1 | 17 | 16 |
| - EH Environmental Protection | 352 | 406 | (54) | 406 | 359 | (47) |
| - Licensing Partnership Hub (Trading) | (0) | - | (1) | - | - | - |
| - Licensing Partnership Members | (0) | - | (0) | - | - | - |
| - Licensing Regime | (16) | 11 | (26) | 11 | (12) | (22) |
| - Administrative Expenses - Health | 2 | 10 | (8) | 10 | 5 | (5) |
| - Administrative Expenses - Licensing | 2 | 8 | (7) | 8 | 3 | (5) |
| - Taxis | (10) | 4 | (15) | 4 | (10) | (14) |
| Administrative Expenses - Building Control | 1 | 12 | (11) | 12 | 2 | (10) |
| Total Planning & Regulatory Services | 1,764 | 1,960 | (197) | 1,960 | 1,749 | (211) |

4. Cumulative Salary Monitoring

*Draft outturn position March 2020
(Period 202012)*

People & Places

Customer & Resources

- Revenues & Benefits
- Legal & Democratic Services

Finance & Trading

- Operational Services
- Parking
- Emergency Planning & Property

Transformation & Strategy

Planning & Regulatory Services

- Planning
- Building Control
- Environmental Health
- Licensing

Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).
Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

People & Places Ext. Funded

Finance & Trading Ext. Funded

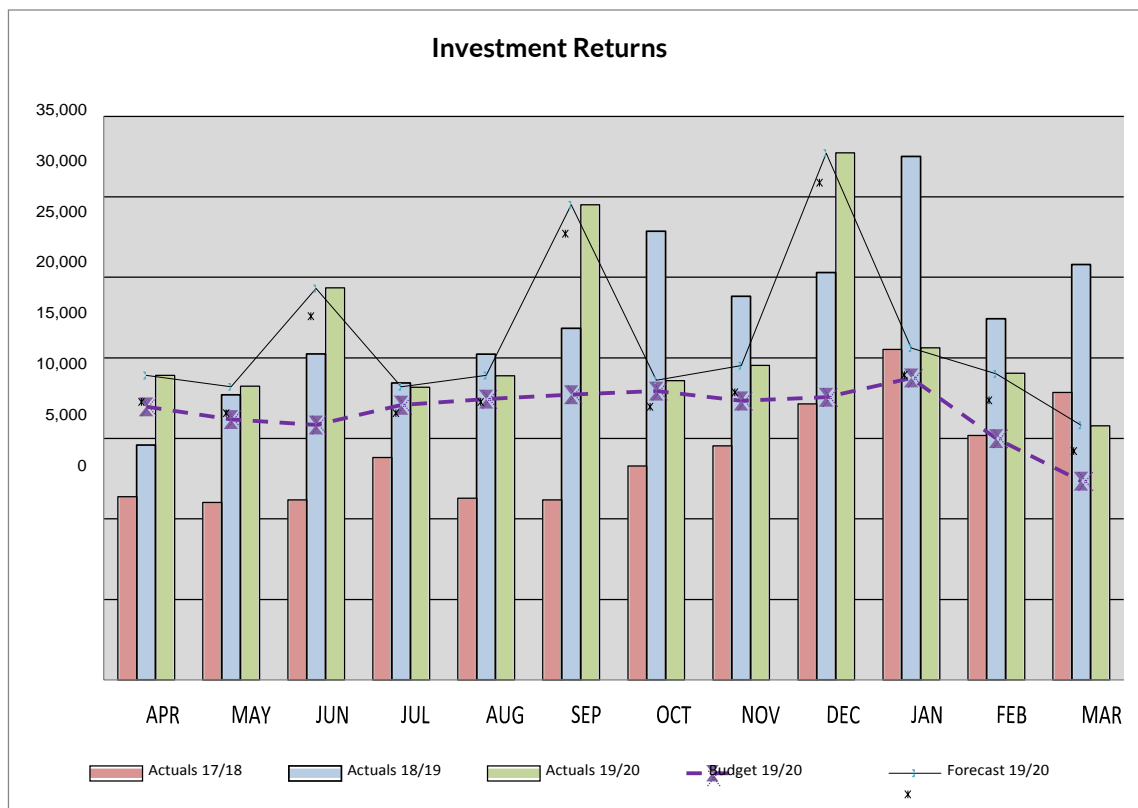
TOTAL All Salary Costs

4_Salaries

| Y-T-D | Annual | Annual | Annual | Annual |
|---------------|---------------|---------------|--------------|-------------|
| Actual | Budget | Forecast | Variance | Variance |
| £'000 | £'000 | £'000 | £'000 | % |
| 1,271 | 1,131 | 1,136 | 5 | 0 |
| 3,901 | 4,021 | 3,877 | (144) | (4) |
| 1,463 | 1,523 | 1,459 | (64) | (4) |
| 545 | 577 | 552 | (25) | (4) |
| 6,046 | 5,951 | 5,856 | (94) | (2) |
| 3,996 | 3,930 | 3,920 | (10) | (0) |
| 473 | 467 | 467 | 0 | - |
| 713 | 718 | 663 | (55) | (8) |
| 434 | 457 | 436 | (21) | (5) |
| 3,463 | 3,606 | 3,425 | (181) | (5) |
| 2,089 | 2,211 | 2,071 | (141) | (6) |
| 346 | 336 | 344 | 8 | 2 |
| 645 | 668 | 640 | (28) | (4) |
| 384 | 391 | 371 | (20) | (5) |
| 15,115 | 15,165 | 14,730 | (435) | (14) |
| 0 | 40 | 1 | (39) | - |
| 48 | 50 | 50 | 0 | - |
| 15,163 | 15,255 | 14,781 | (474) | (3) |
| 575 | 667 | 667 | 0 | - |
| 121 | 150 | 118 | (32) | - |
| 696 | 817 | 785 | (32) | - |
| 15,859 | 16,073 | 15,567 | (506) | (3) |

6 Investment Returns

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Budget 19/20 | Variance | Forecast 19/20 |
|-----|------------------|------------------|------------------|-----------------|----------|-------------------|
| APR | 11,389 | 14,566 | 18,908 | 16,960 | 1,948 | 18,900 |
| MAY | 11,020 | 17,690 | 18,243 | 16,166 | 2,077 | 18,200 |
| JUN | 11,182 | 20,233 | 24,341 | 15,834 | 8,507 | 24,300 |
| JUL | 13,806 | 18,443 | 18,166 | 17,056 | 1,110 | 18,200 |
| AUG | 11,280 | 20,224 | 18,891 | 17,417 | 1,474 | 18,900 |
| SEP | 11,190 | 21,831 | 29,495 | 17,702 | 11,793 | 29,500 |
| OCT | 13,282 | 27,864 | 18,586 | 17,934 | 652 | 18,600 |
| NOV | 14,533 | 23,808 | 19,520 | 17,332 | 2,188 | 19,500 |
| DEC | 17,148 | 25,281 | 32,723 | 17,550 | 15,173 | 32,700 |
| JAN | 20,510 | 32,513 | 20,620 | 18,738 | 1,882 | 20,600 |
| FEB | 15,173 | 22,411 | 19,034 | 14,983 | 4,051 | 19,000 |
| MAR | 17,852 | 25,803 | 15,768 | 12,328 | 3,440 | 15,800 |
| | 168,365 | 270,667 | 254,295 | 200,000 | 54,295 | 254,200 |



INVESTMENT RETURNS (CUMULATIVE)

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Budget 19/20 | Variance | Forecast 19/20 |
|-----|------------------|------------------|------------------|-----------------|----------|-------------------|
| MAY | 22,409 | 31,250 | 37,151 | 33,126 | 4,025 | 37,100 |
| JUN | 33,591 | 51,483 | 61,492 | 48,960 | 12,532 | 61,400 |
| JUL | 47,397 | 69,926 | 79,658 | 66,016 | 13,642 | 79,600 |
| AUG | 58,677 | 90,150 | 98,549 | 83,433 | 15,116 | 98,500 |
| SEP | 69,867 | 111,981 | 128,044 | 101,135 | 26,909 | 128,000 |
| OCT | 83,149 | 139,845 | 146,630 | 119,069 | 27,561 | 146,600 |
| NOV | 97,682 | 163,653 | 166,150 | 136,401 | 29,749 | 166,100 |
| DEC | 114,830 | 188,934 | 198,873 | 153,951 | 44,922 | 198,800 |
| JAN | 135,340 | 221,447 | 219,493 | 172,689 | 46,804 | 219,400 |
| FEB | 150,513 | 243,858 | 238,527 | 187,672 | 50,855 | 238,400 |
| MAR | 168,365 | 269,661 | 254,295 | 200,000 | 54,295 | 254,200 |

BUDGET FOR 2019/20 200,000
 FORECAST OUTTURN 254,200

CODE:- YHAA 96900

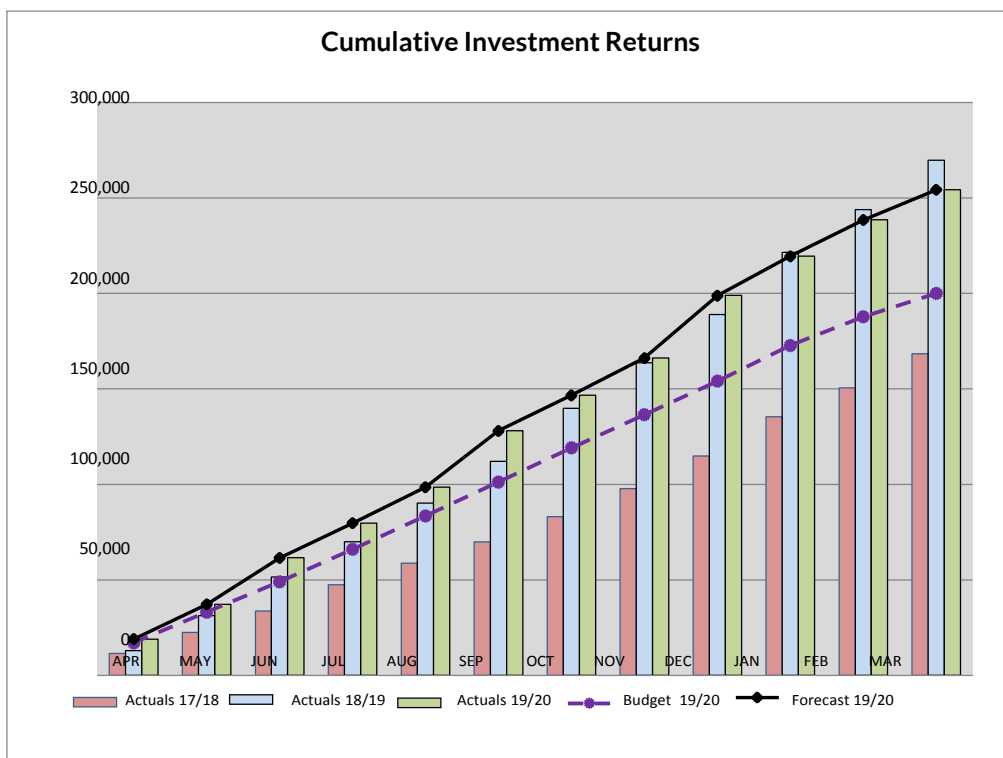
N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.8938%

7 Day LIBID 0.5333%

3 Month LIBID 0.6358%



STAFFING STATISTICS MARCH 2020

| | BUDGET FTE | STAFF FTE | AGENCY STAFF | CASUAL FTE | TOTAL | FEBURARY TOTALS |
|---|---------------|---------------|-----------------|---------------|---------------|--------------------|
| 1. People and Places | 19.42 | 33.93 | 2.70 | 1.80 | 38.43 | 37.65 |
| 2. Customers and Resources | | | | | | |
| Customer Solutions, HR, PAs, Legal, Democratic Service, Election, <i>Revenues and Benefits</i> | 108.95 | 99.69 | 2.50 | 0.47 | 102.66 | 100.28 |
| 3. Finance and Trading | 170.28 | 168.31 | 17.70 | 0.97 | 186.98 | 174.40 |
| <i>3c & 3d Operational Services + CCTV</i> | 112.16 | 113.39 | 15.70 | 0.87 | 129.96 | 131.12 |
| <i>3e. Parking & Amenity Services</i> | 13.00 | 13.00 | 1.00 | 0.00 | 14.00 | 13.00 |
| <i>3f. Property Services (AM P&Property and FM)</i> | 20.48 | 15.68 | 0.00 | 0.00 | 15.68 | 15.68 |
| <i>Finance, Audit & Transformation & Strategy</i> | 24.64 | 26.24 | 1.00 | 0.10 | 27.34 | 14.60 |
| 5a. Planning and regulatory (Environmental Services, Development Management, Licensing, Planning Policy) | 80.45 | 97.18 | 2.50 | 0.00 | 99.68 | 68.12 |
| Planning | 50.21 | 66.48 | 2.50 | 0.00 | 68.98 | 68.98 |
| <i>5b. Building Control</i> | 7.00 | 7.00 | 0.00 | 0.00 | 7.00 | 7.00 |
| <i>3a. Environmental Health</i> | 12.57 | 11.65 | 0.00 | 0.00 | 11.65 | 11.65 |
| <i>3b. Licensing</i> | 10.67 | 12.05 | 0.00 | 0.00 | 12.05 | 12.05 |
| SUB TOTAL | 379.10 | 399.11 | 25.40 | 3.24 | 427.75 | 400.62 |
| <u>EXTERNALLY FUNDED POSTS</u> | | | | | | |
| 7. Communities and Business | 18.7 | 7.7 | 0.00 | | 7.70 | 7.70 |
| 8. Operational Services | 2 | 2 | 0.00 | | 2.00 | 2.00 |
| 9. Property Services | 1.50 | 1.00 | 0.00 | | 1.00 | 1.00 |
| SUB TOTAL | 22.20 | 10.70 | 0.00 | | 10.70 | 10.70 |
| TOTAL | 401.30 | 409.81 | 25.40 | 3.24 | 438.45 | 411.32 |

**Draft outturn position March 2020
(Period 202012)**

| | Opening Balance | Latest Balance | Movement |
|--|-----------------------|----------------------------|-----------------------------------|
| | 19/20 Opening Balance | Balance as at end March 20 | 19/20 Cumulative Movement to Date |
| E Earmarked Reserve - Budget Stabilisation | (7,938) | (7,330) | 608 |
| E Earmarked Reserve - Financial Plan | (1,364) | (1,229) | 135 |
| E Earmarked Reserve - Capital Expenditure Reserve | (1,000) | (1,000) | - |
| E Earmarked Reserve - Swanley Station Improvements | (750) | - | 750 |
| E Earmarked Reserve - Carry Forward Items (DAC) | (707) | (958) | (251) |
| E Earmarked Reserve - IT Asset Maintenance | (682) | (725) | (43) |
| E Earmarked Reserve - Capital Financing | (592) | (592) | - |
| E Earmarked Reserve - Corporate Project Support Reserve | (586) | (303) | 284 |
| E Earmarked Reserve - NNDR Safety Net Deficit Reserve | (565) | (565) | - |
| E Earmarked Reserve - Vehicle Renewal (DAA) | (532) | (641) | (109) |
| E Earmarked Reserve - Pension Fund Valuation Adj. | (500) | (500) | - |
| E Earmarked Reserve - Local Plan/LDF | (491) | (285) | 207 |
| E Earmarked Reserve - DWP Hsg Benefit Subsidy | (444) | (361) | 83 |
| E Earmarked Reserve - Re-organisation | (423) | (313) | 111 |
| E Earmarked Reserve - New Homes Bonus Reserve | (406) | (406) | - |
| E Earmarked Reserve - Action and Development | (396) | (396) | - |
| E Earmarked Reserve - Community Development Reserve | (351) | (323) | 29 |
| E Earmarked Reserve - Vehicle Insurance (DAZ) | (299) | (248) | 51 |
| E Earmarked Reserve - Homelessness Prevention | (255) | (118) | 136 |
| E Earmarked Reserve - FTS (DAB) | (206) | (206) | - |
| E Earmarked Reserve - Community Infrastructure Levy Administration (CIL) | (185) | (185) | - |
| E Earmarked Reserve - District Elections (DAZ) | (104) | (42) | 62 |
| Total | (18,778) | (16,726) | 2,053 |
| E Earmarked Reserve - Rent Deposit Guarantee (DAN) | (99) | (99) | (0) |
| E Earmarked Reserve - Flood Support Scheme | (94) | (94) | - |
| E Earmarked Reserve - RHB repayable Assistance | (65) | (90) | (24) |
| E Earmarked Reserve - Housing Surveys | (61) | (61) | - |
| E Earmarked Reserve - Local Strategic Partnerships | (54) | (53) | 1 |
| E Earmarked Reserve - Electoral Registration | (37) | (54) | (17) |
| E Earmarked Reserve - Community Housing Fund | (36) | (36) | - |
| E Earmarked Reserve - Development Services Reserve | (35) | (129) | (94) |
| E Earmarked Reserve - Economic Development | (33) | (31) | 3 |
| E Earmarked Reserve - Property Investment Strategy Maintenance Reserve | (24) | (133) | (110) |
| E Earmarked Reserve - Civic Expenses Transport | (14) | (14) | - |
| E Earmarked Reserve - Big Community Reserve | (10) | (10) | - |
| E Earmarked Reserve - Members Training (DAU) | (8) | (8) | - |
| E Earmarked Reserve - Switch and Save | (7) | (7) | - |
| E Earmarked Reserve - Climate Change PPS | (6) | - | 6 |
| E Earmarked Reserve - Unauthorised Encampments | (5) | (5) | - |
| E Earmarked Reserve - Car Loans Fidelity Guarantee | (4) | (5) | (0) |
| E Earmarked Reserve - Switch and Save | | 2 | 2 |
| E Earmarked Reserve - Community Housing Fund | | 4 | 4 |
| E Earmarked Reserve - Housing & Commercial Growth Fund | | (566) | (566) |
| Other Earmarked Reserves (balances <£100k) | (594) | (1,391) | (797) |
| Total | (19,372) | (18,117) | 1,256 |
| General Fund | | | |
| General Fund | (1,500) | (1,500) | - |
| Total | (20,873) | (19,617) | 1,256 |

10. Capital

Draft outturn position March 2020 (Period 202012)

People & Places

| | | | |
|---|-------|-------|-------|
| RHPCG 10-11 SDC | 3 | - | - |
| WKHA Adaps for Disab Financing Costs Advances | 261 | - | - |
| Affordable Housing | 2,685 | - | - |
| Improvement Grants | 343 | 1,100 | 1,100 |
| Improvement Grants HIA (DFG) - Capital | 374 | - | - |
| Whiteoak Leisure Centre | 669 | 550 | 550 |

Finance & Trading

| | | | |
|---|-------|-------|-------|
| Vehicle Purchases | 505 | 548 | 548 |
| CCTV | 19 | 20 | 20 |
| Buckhurst 2 Multi-Storey Car Park | 5 | 5,861 | 5,861 |
| Buckhurst 2 - Housing | 4,052 | - | - |
| Bradbourne Car Park | - | - | - |
| Junction Works - Suffolk Way/High Street | (0) | - | - |
| Property Investment Strategy - Capital | 248 | - | - |
| Property Investment Strategy | 217 | 5,000 | - |
| PIS 1st Floor Suffolk House - Refurbishment | 17 | - | - |

Planning & Regulatory

| | | | |
|---------------------------|-------|---|---|
| S106 Capital | 181 | - | - |
| Horton Kirby Village Hall | 9 | - | - |
| CIL Other | 1,705 | - | - |
| CIL Parish Councils | 529 | - | - |

Total Capital

| | | |
|--------|--------|-------------------------------|
| Actual | Budget | Forecast (including Accruals) |
| £'000 | £'000 | £'000 |
| 11,823 | 13,079 | 8,079 |

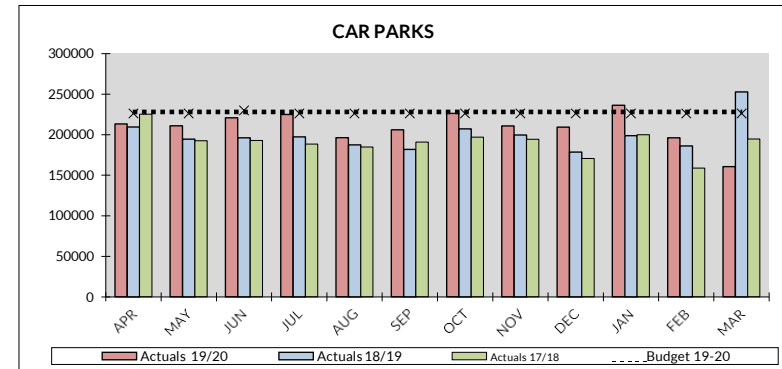
8 Income Graphs Summary

| | | Comparison of 18/19 and 19/20, where brackets show increased income | MANAGER'S PROFILED BUDGET | Variance, where brackets are favourable | ANNUAL BUDGET 2019/20 | Annual Forecast |
|------------------------|------------------|--|---------------------------------|---|-----------------------------|--------------------|
| | ACTUAL | | | | | |
| CAR PARKS | 2,509,881 | (120,011) | 2,716,705 | 206,824 | 2,716,705 | (119,703) |
| ON-STREET PARKING | 1,067,616 | 57,698 | 1,030,136 | (37,480) | 1,030,136 | 30,165 |
| LAND CHARGES | 175,599 | (35,922) | 210,135 | 34,536 | 210,135 | (40,000) |
| BUILDING CONTROL | 519,556 | (49,824) | 467,110 | (52,446) | 467,110 | 50,000 |
| DEVELOPMENT MANAGEMENT | 1,131,247 | (325,738) | 921,722 | (209,525) | 921,722 | 200,000 |
| | 5,403,899 | (473,797) | 5,345,808 | (58,091) | 5,345,808 | 120,462 |

CAR PARKS (HWCARPK)

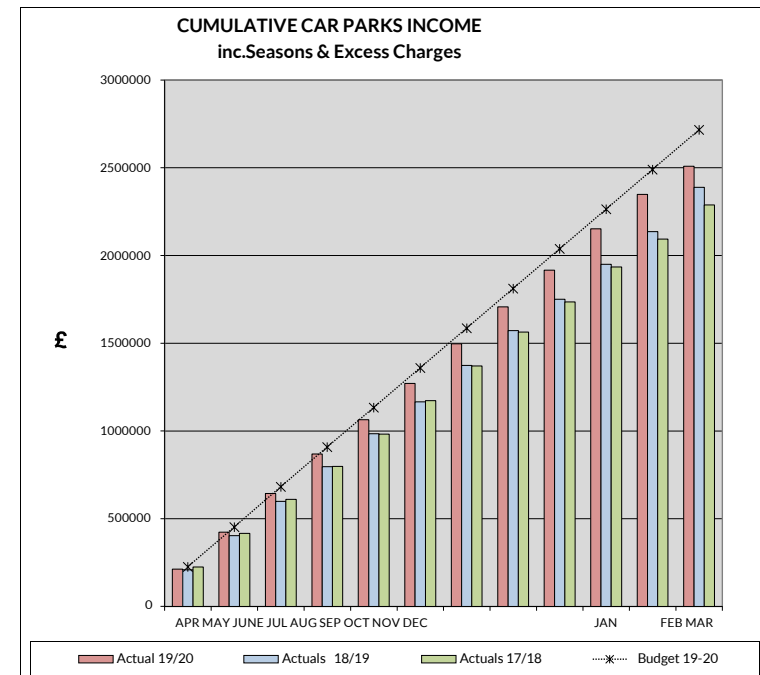
| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Increase / decrease from 18/19 to 19/20 | Budget 19-20 | Variance (Budget-Actuals) | Manager's Forecast |
|--------|------------------|------------------|------------------|---|------------------|------------------------------|-----------------------|
| 1 APR | 225,193 | 209,387 | 213,119 | (3,732) | 226,059 | 12,940 | |
| 2 MAY | 192,331 | 194,451 | 210,813 | (16,362) | 226,059 | 15,246 | |
| 3 JUN | 192,806 | 196,119 | 220,637 | (24,518) | 230,059 | 9,421 | |
| 4 JUL | 188,319 | 197,332 | 224,678 | (27,346) | 226,059 | 1,381 | |
| 5 AUG | 184,778 | 187,490 | 196,164 | (8,674) | 226,059 | 29,895 | |
| 6 SEP | 190,794 | 181,917 | 205,737 | (23,820) | 226,059 | 20,322 | |
| 7 OCT | 196,832 | 207,316 | 226,210 | (18,894) | 226,059 | (151) | |
| 8 NOV | 194,124 | 199,634 | 210,651 | (11,017) | 226,059 | 15,408 | |
| 9 DEC | 170,661 | 178,551 | 209,265 | (30,714) | 226,059 | 16,793 | |
| 10 JAN | 199,732 | 198,858 | 236,228 | (37,370) | 226,059 | (10,169) | |
| 11 FEB | 158,761 | 186,163 | 195,940 | (9,777) | 226,059 | 30,119 | |
| 12 MAR | <u>194,523</u> | <u>252,653</u> | <u>160,439</u> | <u>92,213</u> | <u>226,059</u> | <u>65,619</u> | <u>(119,703)</u> |
| | 2,288,853 | 2,389,870 | 2,509,881 | (120,011) | 2,716,705 | 206,824 | (119,703) |

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

| | Actuals 17/18 | Actuals 18/19 | Actual 19/20 | Cumulative increase / decrease from 18/19 to 19/20 | Budget 19-20 | Variance (Budget-Actuals) | Manager's Forecast |
|------|------------------|------------------|-----------------|--|-----------------|------------------------------|-----------------------|
| APR | 225,193 | 209,387 | 213,119 | (3,732) | 226,059 | 12,940 | |
| MAY | 417,523 | 403,838 | 423,932 | (20,094) | 452,118 | 28,185 | |
| JUNE | 610,329 | 599,957 | 644,570 | (44,612) | 682,176 | 37,607 | |
| JUL | 798,648 | 797,289 | 869,247 | (71,959) | 908,235 | 38,988 | |
| AUG | 983,426 | 984,779 | 1,065,411 | (80,632) | 1,134,294 | 68,883 | |
| SEP | 1,174,220 | 1,166,696 | 1,271,148 | (104,452) | 1,360,353 | 89,205 | |
| OCT | 1,371,052 | 1,374,012 | 1,497,358 | (123,346) | 1,586,411 | 89,054 | |
| NOV | 1,565,176 | 1,573,646 | 1,708,009 | (134,363) | 1,812,470 | 104,461 | |
| DEC | 1,735,836 | 1,752,197 | 1,917,274 | (165,077) | 2,038,529 | 121,255 | |
| JAN | 1,935,568 | 1,951,055 | 2,153,502 | (202,447) | 2,264,588 | 111,086 | |
| FEB | 2,094,330 | 2,137,218 | 2,349,442 | (212,224) | 2,490,646 | 141,204 | |
| MAR | 2,288,853 | 2,389,870 | 2,509,881 | (120,011) | 2,716,705 | 206,824 | (119,703) |



Mar-20

HWCARPK

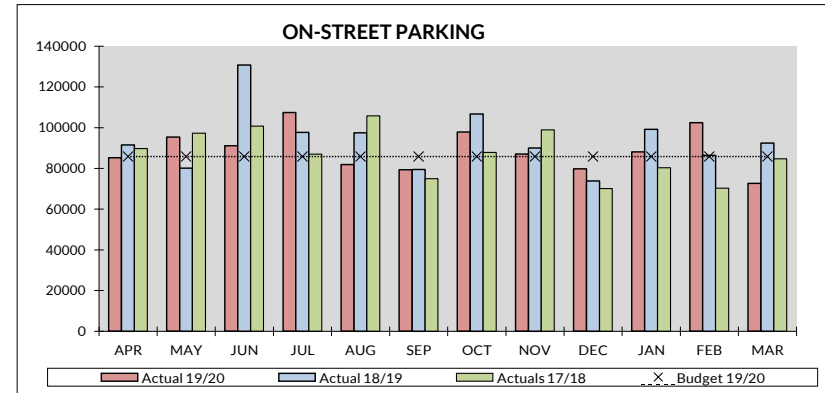
| | Actual (Cumulative) | Budget | (Monthly) | |
|--------------------------|---------------------|------------------|----------------|---------|
| DAY TICKETS | 3300 | 2,117,333 | 2,243,548 | 119,362 |
| EXCESS / PENALTY CHARGES | ****1/****3 | - | - | - |
| SEASON TICKETS | ***2 | (597) | (0) | - |
| SEASON TICKET CAR PARK | 3310 | 367,853 | 447,533 | 30,217 |
| OTHER (inc.Res.Pkg) | ****9 | 4,652 | 6,624 | 4,652 |
| WAIVERS | 3404 | - | - | - |
| RENT | 94500 | 20,733 | 19,000 | 6,208 |
| Business Permits | 3406 /3408 | (94) | - | - |
| | 2,509,881 | 2,716,705 | 160,439 | |

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ON-STREET PARKING (HWDCRIM / HWENFORC)

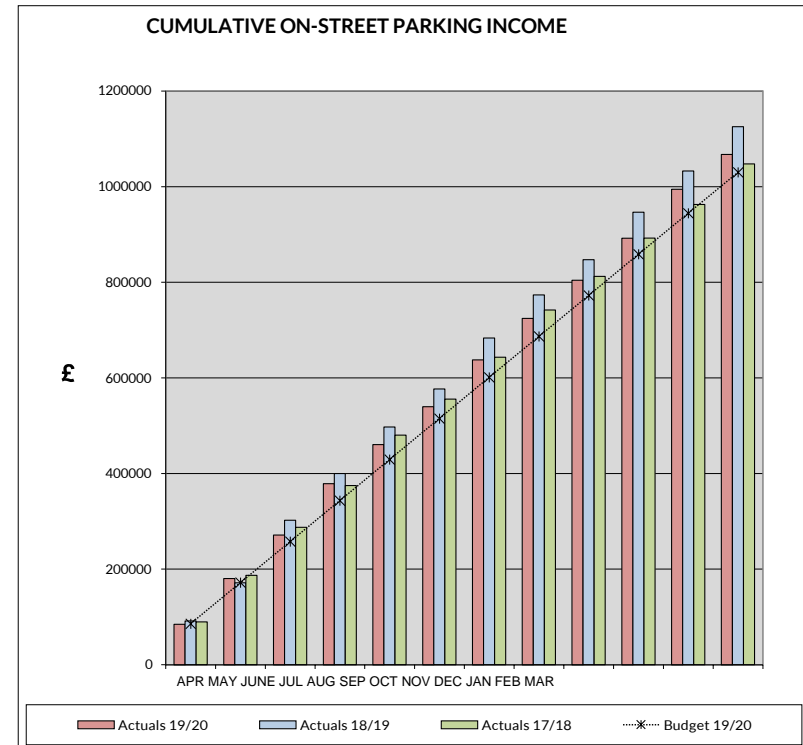
| | Actuals 17/18 | Actual 18/19 | Actual 19/20 | Increase/ decrease from 18/19 to 19/20 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|--------|------------------|-----------------|-----------------|--|-----------------|------------------------------|-----------------------|
| 1 APR | 89,694 | 91,515 | 85115 | 6,400 | 85,845 | 730 | |
| 2 MAY | 97,250 | 80,099 | 95338 | (15,240) | 85,845 | (9,494) | |
| 3 JUN | 100,738 | 130,688 | 91102 | 39,586 | 85,845 | (5,257) | |
| 4 JUL | 86,987 | 97,678 | 107391 | (9,713) | 85,845 | (21,547) | |
| 5 AUG | 105,737 | 97,434 | 81797 | 15,637 | 85,845 | 4,048 | |
| 6 SEP | 74,972 | 79,445 | 79308 | 137 | 85,845 | 6,537 | |
| 7 OCT | 87,843 | 106,690 | 97818 | 8,872 | 85,845 | (11,973) | |
| 8 NOV | 98,849 | 89,993 | 87032 | 2,961 | 85,845 | (1,187) | |
| 9 DEC | 70,137 | 73,861 | 79729 | (5,868) | 85,845 | 6,116 | |
| 10 JAN | 80,326 | 99,112 | 88036 | 11,076 | 85,845 | (2,191) | |
| 11 FEB | 70,259 | 86,373 | 102372 | (15,999) | 85,845 | (16,527) | |
| 12 MAR | 84,739 | 92,426 | 72,578 | 19,848 | 85,845 | 13,267 | |
| | 1,047,530 | 1,125,314 | 1,067,616 | 57,698 | 1,030,136 | (37,480) | 30,165 |

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Cumulative increase/ decrease from 18/19 to 19/20 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|------|------------------|------------------|------------------|--|-----------------|------------------------------|-----------------------|
| APR | 89,694 | 91,515 | 85115 | 6,400 | 85,845 | 730 | |
| MAY | 186,944 | 171,613 | 180,453 | (8,840) | 171,689 | (8,764) | |
| JUNE | 287,681 | 302,302 | 271,555 | 30,746 | 257,534 | (14,021) | |
| JUL | 374,669 | 399,980 | 378,947 | 21,033 | 343,379 | (35,568) | |
| AUG | 480,406 | 497,414 | 460,744 | 36,671 | 429,223 | (31,520) | |
| SEP | 555,378 | 576,859 | 540,052 | 36,807 | 515,068 | (24,984) | |
| OCT | 643,221 | 683,549 | 637,870 | 45,679 | 600,913 | (36,957) | |
| NOV | 742,070 | 773,542 | 724,901 | 48,641 | 686,757 | (38,144) | |
| DEC | 812,207 | 847,403 | 804,630 | 42,773 | 772,602 | (32,028) | |
| JAN | 892,532 | 946,515 | 892,666 | 53,849 | 858,447 | (34,219) | |
| FEB | 962,791 | 1,032,888 | 995,038 | 37,850 | 944,291 | (50,746) | |
| MAR | 1,047,530 | 1,125,314 | 1,067,616 | 57,698 | 1,030,136 | (37,480) | 30,165 |



Mar-20

CUMULATIVE BREAKDOWN

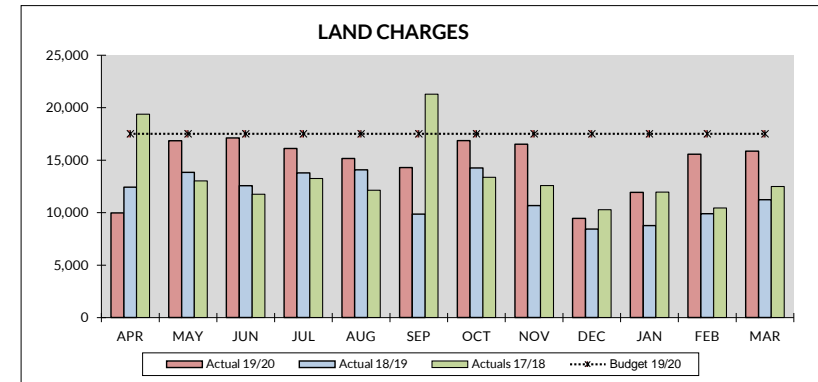
HWDCRIM / HWENFORC

| | Actual (Cumulative) | Budget | (Monthly) |
|--|------------------------|------------------|---------------|
| PENALTY NOTICES & EXCESSCHA 3403/****1 | 342,007 | 357,174 | 27,512 |
| WAIVERS | 3404 | 11,038 | 1,228 |
| RESIDENTS PERMITS | 3406 | 79,719 | 52,983 |
| ON STREET PARKING | 3300 | 579,049 | 517,324 |
| BUSINESS PERMITS | 3408 | 20,639 | 91,617 |
| Driveway Access Protection Lines | 3405 | 2,169 | 150 |
| OTHER | 9999 | 28,692 | 137 |
| | <u>1,067,616</u> | <u>1,030,136</u> | <u>72,578</u> |

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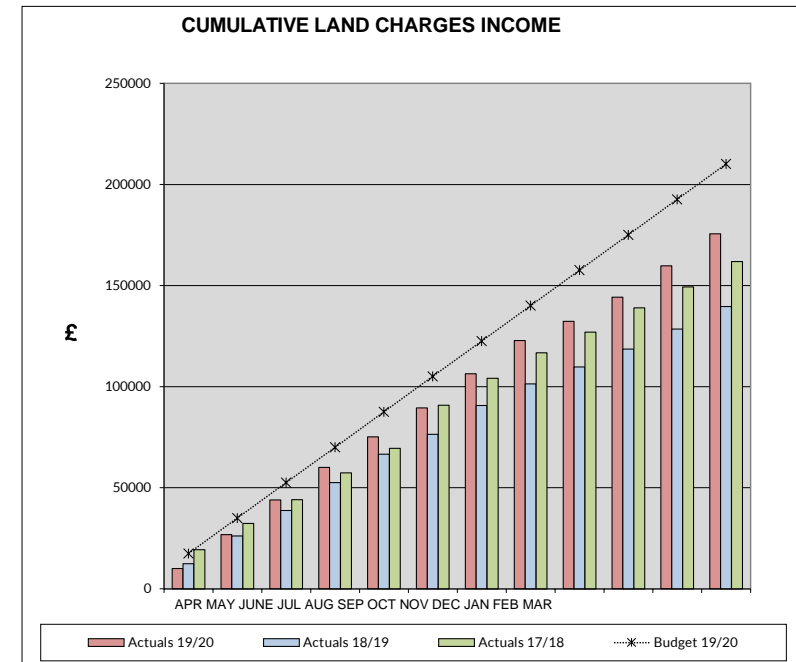
LAND CHARGES (LPLNDCH)

| | Actuals 17/18 | Actual 18/19 | Actual 19/20 | Increase / decrease from 18/19 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|--------|------------------|-----------------|-----------------|--------------------------------------|-----------------|------------------------------|-----------------------|
| 1 APR | 19,382 | 12,416 | 9,967 | 2,449 | 17,511 | 7,544 | |
| 2 MAY | 13,025 | 13,827 | 16,828 | (3,001) | 17,511 | 683 | |
| 3 JUN | 11,742 | 12,546 | 17,112 | (4,566) | 17,511 | 399 | |
| 4 JUL | 13,243 | 13,782 | 16,113 | (2,331) | 17,511 | 1,398 | |
| 5 AUG | 12,132 | 14,070 | 15,149 | (1,079) | 17,511 | 2,363 | |
| 6 SEP | 21,283 | 9,855 | 14,286 | (4,431) | 17,511 | 3,225 | |
| 7 OCT | 13,360 | 14,249 | 16,854 | (2,605) | 17,511 | 657 | |
| 8 NOV | 12,568 | 10,650 | 16,519 | (5,869) | 17,511 | 993 | |
| 9 DEC | 10,270 | 8,425 | 9,444 | (1,019) | 17,511 | 8,067 | |
| 10 JAN | 11,950 | 8,755 | 11,917 | (3,162) | 17,511 | 5,595 | |
| 11 FEB | 10,438 | 9,882 | 15,554 | (5,672) | 17,511 | 1,958 | |
| 12 MAR | <u>12,485</u> | <u>11,220</u> | <u>15,857</u> | <u>(4,637)</u> | <u>17,511</u> | <u>1,654</u> | <u>(40,000)</u> |
| | 161,879 | 139,678 | 175,599 | (35,922) | 210,135 | 34,536 | (40,000) |



LAND CHARGES (CUMULATIVE)

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Cumulative increase / decrease from 18/19 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|------|------------------|------------------|------------------|--|-----------------|------------------------------|-----------------------|
| APR | 19,382 | 12,416 | 9,967.29 | 2,449 | 17,511 | 7,544 | |
| MAY | 32,408 | 26,244 | 26,795 | (552) | 35,023 | 8,227 | |
| JUNE | 44,149 | 38,789 | 43,907 | (5,118) | 52,534 | 8,626 | |
| JUL | 57,393 | 52,572 | 60,020 | (7,449) | 70,045 | 10,025 | |
| AUG | 69,525 | 66,641 | 75,169 | (8,528) | 87,556 | 12,387 | |
| SEP | 90,808 | 76,497 | 89,455 | (12,958) | 105,068 | 15,612 | |
| OCT | 104,167 | 90,746 | 106,309 | (15,564) | 122,579 | 16,269 | |
| NOV | 116,735 | 101,396 | 122,828 | (21,432) | 140,090 | 17,262 | |
| DEC | 127,005 | 109,821 | 132,272 | (22,451) | 157,601 | 25,329 | |
| JAN | 138,955 | 118,576 | 144,188 | (25,613) | 175,113 | 30,924 | |
| FEB | 149,394 | 128,457 | 159,742 | (31,285) | 192,624 | 32,882 | |
| MAR | 161,879 | 139,678 | 175,599 | (35,922) | 210,135 | 34,536 | (40,000) |



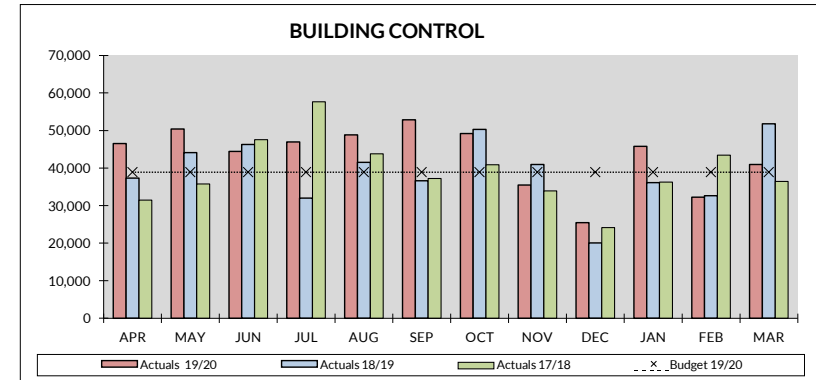
Mar-20

LPLNDCH

| | Received (Month) | Percentage (Month) | Percentage (Month 19/20) | (Cumulative) |
|--------------------------------|---------------------|-----------------------|-----------------------------|--------------|
| Searches Received - Paper | £105 | 6 | 2% | 146 |
| Searches Received - Electronic | £86 | 123 | 41% | 1,131 |
| Searches Received - Personal | £0 | 173 | 57% | 1,370 |
| | <u>302</u> | <u>100%</u> | <u>100%</u> | <u>2,647</u> |

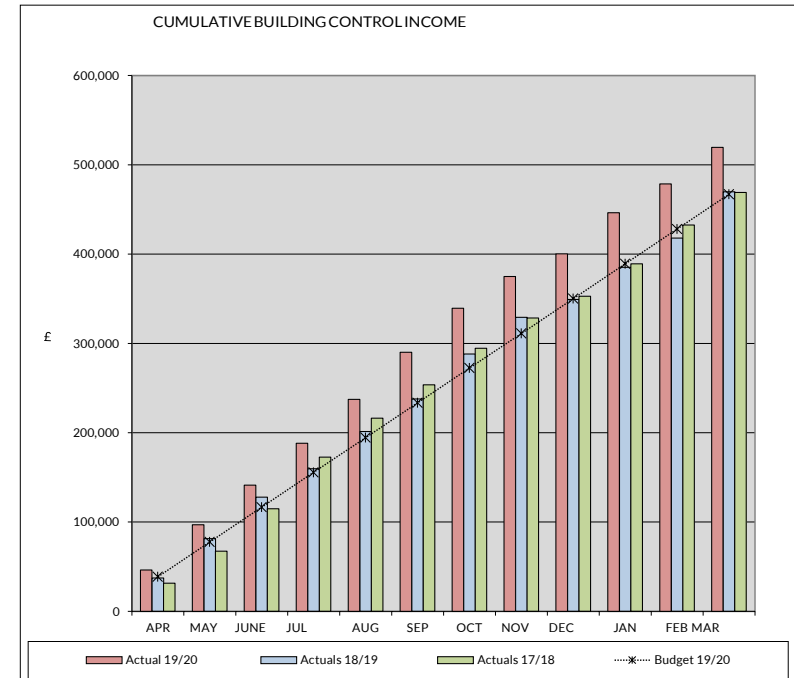
BUILDING CONTROL (DVBCFEE)

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Increase / decrease from 18/19 to 19/20 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|--------------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| 1 APR | 31,511 | 37,342 | 46,552 | (9,210) | 38,926 | (7,626) | |
| 2 MAY | 35,809 | 44,099 | 50,427 | (6,328) | 38,926 | (11,501) | |
| 3 JUN | 47,602 | 46,293 | 44,461 | 1,833 | 38,926 | (5,535) | |
| 4 JUL | 57,651 | 32,009 | 47,025 | (15,017) | 38,926 | (8,100) | |
| 5 AUG | 43,832 | 41,516 | 48,869 | (7,353) | 38,926 | (9,943) | |
| 6 SEP | 37,255 | 36,624 | 52,900 | (16,276) | 38,926 | (13,975) | |
| 7 OCT | 40,902 | 50,302 | 49,220 | 1,082 | 38,926 | (10,294) | |
| 8 NOV | 33,940 | 40,944 | 35,500 | 5,444 | 38,926 | 3,426 | |
| 9 DEC | 24,156 | 20,059 | 25,489 | (5,430) | 38,926 | 13,436 | |
| 10 JAN | 36,291 | 36,097 | 45,849 | (9,752) | 38,926 | (6,923) | |
| 11 FEB | 43,486 | 32,648 | 32,288 | 360 | 38,926 | 6,638 | |
| 12 MAR | 36,473 | 51,799 | 40,975 | 10,823 | 38,926 | (2,050) | 50,000 |
| TOTAL | 468,910 | 469,732 | 519,556 | (49,824) | 467,110 | (52,446) | 50,000 |



BUILDING CONTROL (CUMULATIVE)

| | Actuals 17/18 | Actuals 18/19 | Actual 19/20 | Cumulative increase / decrease from 18/19-19/20 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|------|------------------|------------------|-----------------|--|-----------------|------------------------------|-----------------------|
| APR | 31,511 | 37,342 | 46,552 | (9,210) | 38,926 | (7,626) | |
| MAY | 67,320 | 81,441 | 96,978 | (15,537) | 77,852 | (19,127) | |
| JUNE | 114,923 | 127,734 | 141,439 | (13,705) | 116,777 | (24,661) | |
| JUL | 172,574 | 159,743 | 188,464 | (28,722) | 155,703 | (32,761) | |
| AUG | 216,406 | 201,259 | 237,334 | (36,075) | 194,629 | (42,704) | |
| SEP | 253,661 | 237,883 | 290,234 | (52,351) | 233,555 | (56,679) | |
| OCT | 294,563 | 288,185 | 339,454 | (51,269) | 272,481 | (66,973) | |
| NOV | 328,503 | 329,129 | 374,954 | (45,825) | 311,407 | (63,548) | |
| DEC | 352,660 | 349,188 | 400,444 | (51,255) | 350,332 | (50,111) | |
| JAN | 388,951 | 385,285 | 446,292 | (61,007) | 389,258 | (57,034) | |
| FEB | 432,437 | 417,933 | 478,580 | (60,647) | 428,184 | (50,396) | |
| MAR | 468,910 | 469,732 | 519,556 | (49,824) | 467,110 | (52,446) | 50,000 |



Mar-20

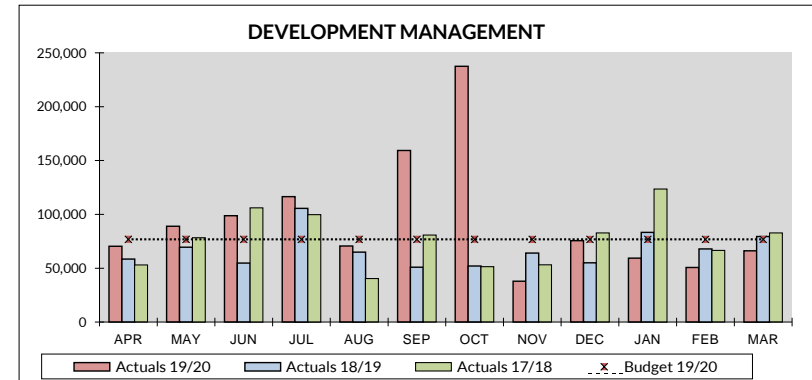
DVBCFEE

| | Actual (Cumulative) | Budget | (Monthly) | |
|-------------------|------------------------|----------------|---------------|--------|
| Plan Fee | 3066 | 330,272 | 285,485 | 25,652 |
| Inspection Fee | 3067 | 184,761 | 181,625 | 15,323 |
| Other | 9999 | 3,455 | | |
| New Burdens Grant | 3905 | 1,068 | | |
| TOTAL | 519,556 | 467,110 | 40,975 | |

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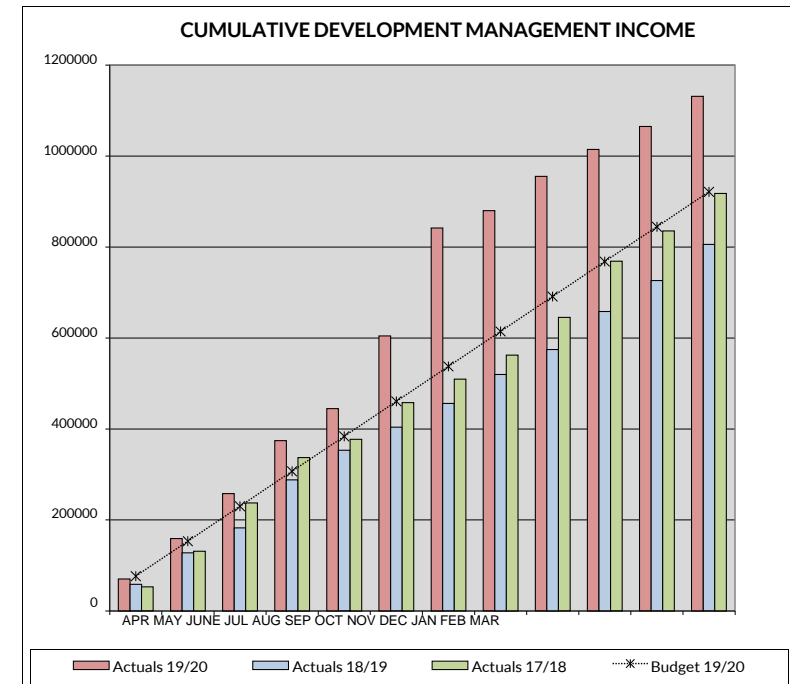
DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Increase / decrease from 18/19 -19/20 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|--------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| 1 APR | 52,884 | 58,404 | 70,363 | (11,959) | 76,810 | 6,447 | |
| 2 MAY | 78,250 | 69,455 | 88,827 | (19,372) | 76,810 | (12,017) | |
| 3 JUN | 106,124 | 54,668 | 98,710 | (44,043) | 76,810 | (21,900) | |
| 4 JUL | 99,681 | 105,667 | 116,501 | (10,834) | 76,810 | (39,690) | |
| 5 AUG | 40,402 | 64,977 | 70,614 | (5,637) | 76,810 | 6,196 | |
| 6 SEP | 80,747 | 50,827 | 159,361 | (108,534) | 76,810 | (82,551) | |
| 7 OCT | 51,400 | 51,985 | 237,506 | (185,522) | 76,810 | (160,696) | |
| 8 NOV | 53,057 | 63,941 | 37,774 | 26,167 | 76,810 | 39,036 | |
| 9 DEC | 82,753 | 54,926 | 75,475 | (20,549) | 76,810 | 1,335 | |
| 10 JAN | 123,499 | 83,258 | 59,329 | 23,929 | 76,810 | 17,481 | |
| 11 FEB | 66,539 | 67,922 | 50,534 | 17,387 | 76,810 | 26,276 | |
| 12 MAR | 82,682 | 79,480 | 66,253 | 13,227 | 76,810 | 10,557 | 76,810 |
| | 918,017 | 805,509 | 1,131,247 | (325,738) | 921,722 | (209,525) | 200,000 |



DEVELOPMENT MANAGEMENT (CUMULATIVE)

| | Actuals 17/18 | Actuals 18/19 | Actuals 19/20 | Cumulative increase / decrease from 18/19 to 19/20 | Budget 19/20 | Variance (Budget-Actuals) | Manager's Forecast |
|------|------------------|------------------|------------------|---|-----------------|------------------------------|-----------------------|
| APR | 52,884 | 58,404 | 70,363 | (11,959) | 76,810 | 6,447 | |
| MAY | 131,134 | 127,859 | 159,190 | (31,331) | 153,620 | (5,570) | |
| JUNE | 237,257 | 182,526 | 257,900 | (75,374) | 230,431 | (27,469) | |
| JUL | 336,939 | 288,193 | 374,400 | (86,208) | 307,241 | (67,160) | |
| AUG | 377,340 | 353,170 | 445,014 | (91,844) | 384,051 | (60,963) | |
| SEP | 458,087 | 403,997 | 604,376 | (200,378) | 460,861 | (143,515) | |
| OCT | 509,487 | 455,982 | 841,882 | (385,900) | 537,671 | (304,211) | |
| NOV | 562,544 | 519,923 | 879,656 | (359,733) | 614,481 | (265,175) | |
| DEC | 645,297 | 574,849 | 955,131 | (380,282) | 691,292 | (263,840) | |
| JAN | 768,796 | 658,107 | 1,014,460 | (356,353) | 768,102 | (246,358) | |
| FEB | 835,335 | 726,029 | 1,064,994 | (338,965) | 844,912 | (220,082) | |
| MAR | 918,017 | 805,509 | 1,131,247 | (325,738) | 921,722 | (209,525) | 200,000 |



Mar-20

| | Actual (Cumulative) | Budget | (Monthly) |
|---------------------------|------------------------|----------------|---------------|
| DVDEVCT/DVDEVRND | | | |
| Planning Application Fees | 94300/3009 | 1,051,790 | 813129 |
| Other | 94300/9999 | (153) | 0 |
| Pre-application Fees | 94301 | 79,310 | 97201 |
| Monitoring Fees | 94302 | 300 | 11392 |
| RECH-Other A/C'S | 98100 | | |
| | 1,131,247 | 921,722 | 66,253 |

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